

MEASURING THE SUSTAINABILITY OF OPIOID AGONIST THERAPY (OAT)

A GUIDE FOR ASSESSMENT IN THE CONTEXT OF DONOR TRANSITION

ANNEX 3: Report Outline

Cover page:

- *Suggested title:* Country name: Analysis of the sustainability of opioid agonist therapy in the context of transition from donor support
- Year, Organisation/author

Inner page:

- Acknowledgements
- Recommended citation
- Contacts

Table of contents

Abbreviations

Executive summary:

- *Around 2 pages.*
- *Include 2 paragraphs on the context/purpose/work undertaken. Outline the status of OAT in the country and how (which components of) the OAT development depends on donors and international technical support.*
- *Summary table of progress towards sustainability; a possible format for this is provided below.*
- *Key findings of the assessment. First, the analysis should include an overview of common cross-cutting aspects and then, second, address the findings of*

each issue area. These could be structured as key progress and then challenges.

- Key recommendations.

Overview of sustainability status (a sample):

ISSUE AREAS		INDICATORS	
Policy & Governance	At moderate to high risk	Political commitment	Moderate
		Management of transition from donor to domestic funding	At moderate to high risk
Finance & Resources	At high to moderate risk	Medications	At high risk
		Financial resources	At high risk
		Evidence and information systems	Moderate
		Human resources	At moderate to high risk
Services	Moderate	Availability and coverage	High
		Accessibility	Moderate
		Quality and integration	At moderate to high risk

Main part of the report

Note: It is important to acknowledge sources of information in the narrative text to substantiate statements. Sources could be either a regulation or a publication (with a weblink if there is one), a key informant if the interview is not anonymous or anonymised and/or a focus group. Sources should be indicated in footnotes, while others could be within the text.

1 Context

Around 1.5 pages:

- One paragraph: Country health system context (how it is organised, funded; which sector dominates among service providers; narcology/dependence disease system and its place in the health system).
- One paragraph: Drug policy and context of the drug scene, e.g. are

drugs a high priority? Are opioids the main drugs of use based on estimates and official records? Is public health a priority for drug policy and are there indications of the impact of OAT?

- Include 1–2 paragraphs on the history of OAT including its introduction and evolution (its purpose and status) and the role of donors in support of OAT in the country throughout its history.
- One paragraph: Funding: national funding of drug treatment (narcology); current status of support from donors that had funded, or currently fund, OAT (Global Fund, PEPFAR) including changes to funding in the current and upcoming periods; donor transition timeline and reductions in funding.
- One paragraph addressing the context of donor transition, including the country's eligibility for Global Fund support.

2 Purpose and methodology

Around 1 page:

- Purpose: includes why the assessment is important, what processes it should support;
- Methodology:
 - Infographics of methodology (an example is provided below);
 - A list of informants should be included as an annex or in the acknowledgements section of the report;
 - Tools used; implementation time period; any important elements of the methodology (validation by an expert or policy committee, engagement of an expert committee to support the study, who implemented the study); and,
 - Key alterations to the original methodology of the Framework, if any;
 - Key limitations of the methodology.

Infographics of methodology — a sample:

ADAPTATION OF THE REGIONAL EHRA METHODOLOGY	DESK REVIEW OF >40 SOURCES	18 INTERVIEWS WITH INFORMANTS
2 FOCUS GROUPS: ONE WITH OAT CLIENTS AND ONE WITH OAT PRACTITIONERS	FINALISATION IN A MULTI-STAKEHOLDER ROUND TABLE	ADVISORY GROUP THROUGHOUT THE PROCESS

3 Key findings: Policy and governance

Around 4 pages in total (here, and elsewhere, the length limitations are for the text; tables and graphics/boxes can use extra space as needed).

Policy & Governance	At moderate to high risk
Political commitment	Moderate
Management of transition from donor to domestic funding	At moderate to high risk

3.1 Political commitment

Around 1–1.5 pages:

Give an overview of findings in this area based on the general picture provided through the indicators. Give specific examples of documents, dates, steps by agencies and leaders, to illustrate the

- Progress: *Developments, good practices and enabling factors for progress in building sustainability, in particular over the last two years.*
- Barriers and Challenges: *Key gaps in sustainability, their underlying causes and factors.*
- Transition impact (impact of donor transition from the country

and of the move to national systems): *How does OAT sustainability depend on donor and other international support? What are the risks or — to the contrary — enablers in the context of reducing international support? To what extent are national systems ready for the reduction in international support in the short- and long-term? How has transition planning and management enabled long-term solutions for sustainability in this area over the last two years? What is expected in the next 2–5 years?*

- Opportunities and Way Forward: *Opportunities, plans and suggested recommendations to sustain success, address the challenges and mitigate any negative impact of transition.*

3.2 *Management of transition from donor to domestic funding* Around 1 page:

- Same issues as above, under 3.1.

To add:

- Scheme: Key milestones for building OAT sustainability (past, present and future).

4 **Key findings: Finance and other resources** *Around 5 pages in total:*

Finance & Resources	At high to moderate risk
Medications	At high risk
Financial resources	At high risk
Human resources	At moderate to high risk
Evidence and information systems	Moderate

4.1 Medications

Around 0.75 of a page:

- Same as 3.2.

4.2 Financial resources

Around 1 page:

- Same as 3.2.

To add:

- Tables from 2.2.1 Desk review adapted and included if there insights are available.
 - Table: Funding levels and progress of financial transition (in national currency and USD or EUR);
 - Table: Breakdown of the components supported by different funding sources.

4.3 Human resources

Around 0.75 of a page:

- Same as 3.2.

To add:

- A schematic of a standard OAT team (if there is more than one model of service delivery, then provide a schematic for each model; indicate the structures and specialties of the team members)
- Tables from 2.2.1 Desk review adapted and included if insights are available (Table: Human resources).

4.4 Evidence and information systems

Around 0.75 of a page:

- Same as 3.2.

To add:

- A box with an extract from the evidence base — key arguments of the impact, effectiveness and efficiency of OAT in the country.

5 Key findings: Services

Around 5 pages in total:

Services	Moderate
Availability and coverage	High
Accessibility	Moderate
Quality and integration	At moderate to high risk

To add:

- The table from 2.2.1 Desk review adapted (or even split into two).
 - Table: Analysis of key numbers of OAT clients and sites for the last 3 years and for the upcoming year.

5.1 *Availability and coverage*

Around 1 page:

- Same as 3.2.

5.2 *Accessibility*

Around 1 page:

- Same as 3.2.

To add:

- Geographic map of the OAT sites in the country.

5.3 *Quality and integration*

Up to 1 page:

- Same as 3.2.

To add:

- A box with the list of WHO, and internationally recommended, elements in the national guidelines and a tick for those that have been implemented.

6 **Conclusions and recommendations**

Around 2–3 pages, including:

1 1–1.5 page of conclusions;

At least part of the structure to analyse the progress based on the Issue Areas (with their indicators) providing high-level summary of sustainability status:

- Progress;
- Barriers and challenges;
- Impact of transition; and,
- Opportunities and the way forward.

2 1.5 pages of recommendations.

The overarching 4–5 recommendations should be followed by recommendations that are grouped by authorities/stakeholders:

- Ministry of Health, other health authorities where possible, to be specified;
- OAT practitioners and the medical community, including professional associations and academia;
- Civil society, including groups and activists of people who use drugs, drug policy activists, AIDS, TB and Hepatitis C coalitions (be as specific and tailored to the country as relevant);

- Drug control and political leadership, if relevant;
- Technical and donor partners (including WHO, UNODC, UNAIDS, the Global Fund, PEPFAR, etc.).

7 References

Omit references if footnotes and endnotes are used to indicate all references next to the text. If Harvard referencing is used (i.e. in-text (Sachs et al., 2019), then use this section for listing all references. The list of literature used can be grouped into sections by language with relevant sub-headings included (e.g. first sources in national language followed by sources in Russian and then sources in English, etc.).

Recommended approach to referencing the reviewed literature through the desk review is as follows:

Minister of Civil Affairs of Bosnia and Herzegovina: Decision of December 2018 '*Regarding the Allocation of Funds of the Current Grant Co-financing of NGO Projects in the field of prevention of HIV and TB in Bosnia and Herzegovina in 2018.*' [in Bosnian]

Sachs, J., Schmidt-Traub, G., Kroll, C., Lafortune, G., Fuller, G. Sustainable Development Report 2019. New York: Bertelsmann Stiftung and Sustainable Development Solutions Network, 2019.

U.S. Department of State. *2018 Country Reports on Human Rights Practices: Namibia*, March 2019.

Annex 1: Detailed methodology and list of respondents

Summary of the methodology used Individual informants;

A Include a description of the conceptual approach; a table of the OAT sustainability framework showing issue areas, indicators and benchmarks; a link to the assessment tool, legend of the scale used.

B List of respondents grouped by:

- Individual informants;

- Focus groups.

Optional Annex 2: Overview of measurement scoring of sustainability

This annex should provide the table of scoring for all indicators and benchmarks. It should provide a summary of the sources for each benchmark — either the number from the reference list and/or that it originates with an informant or a focus group without providing further identification details.

The assessor should have a more detailed internal file with key details of the progress for each benchmark, even specific percentages calculated (what has been accomplished and what gaps/challenges exist, quotes from key statements made by an official to the media or from an official document if that is particularly illustrative) in a short format. Some scoring might be finalised by the Advisory Group, especially if there are contradictory perspectives from different stakeholders, or from a focus group.

The following is an example of how the table can be populated:

	SCORING	SOURCE(S)
<i>Issue Area: Name</i>	<i>Indicate using the scale below (one of the six scales)</i>	
<i>Indicator 1: Name</i>	<i>Indicator</i>	
Benchmark 1.1 name (the wording can be shortened)	Indicator	Focus group of OAT clients; National OAT guidelines.
Benchmark 1.2 name (the wording can be shortened)	Indicator	Three key informants; National Programme on Drug Control, 2016–2020.