



GETTING TO KNOW

THE CIVIL SOCIETY AND EASTERN EUROPE AND CENTRAL ASIA DELEGATIONS TO THE BOARD OF THE GLOBAL FUND TO FIGHT AIDS, TUBERCULOSIS AND MALARIA

AN INFORMATION NOTE FOR EASTERN EUROPE AND CENTRAL ASIA

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This Information Note is a publication of the Eurasian Harm Reduction Association (EHRA) within its Global Fund supported Regional Platform for Communication and Coordination in the region of Eastern Europe and Central Asia.

EHRA is a not-for-profit public membership-based organization which unites 247 organizational and individual members from the Central and Eastern Europe and Central Asia (CEECA) region with a mission to create within the CEECA region a favorable environment for sustainable harm reduction programs and decent lives of people who use drugs (PWUD).

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This publication is available at: <http://eecaplatform.org/en/>

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ABBREVIATIONS

ABM	Alternate Board Member
AFC	Auditand Finance Committee
AG	Advisory Group
AIDS	Acquired Immuno-Deficiency Syndrome
AWG	Administrative Working Group
BM	Board Member
CBO	Community-Based Organization
CCM	Country Coordinating Mechanism
CFP	Communication Focal Point
CSO	Civil Society Organization
CRG	Community Rights and Gender
DCNGO	Developing Country Non-Governmental Organization Delegation
EGC	Ethics and Governance Committee
GAC	Grant Approvals Committee
GF	Global Fund to Fight AIDS, Tuberculosis and Malaria
HIV	Human Immunodeficiency Virus
IG	Inspector General
ImG	Implementer Group
MIC	Middle Income Country
NGO	Non-Governmental Organization
OBA	Office of Board Affairs
OIG	Office of the Inspector General
PR	Principal Recipient
SC	Strategy Committee
SR	Sub-recipient
SSR	Sub-sub-recipient
STC	Sustainability, Transition and Co-financing
TB	Tuberculosis
TERG	The Evaluation Reference Group
TRP	Technical Review Panel

INTRODUCTION

This Information Note is an easy-to-use document which allows for greater understanding of the work and role of the Communities, Developed Country NGO, Developing Country NGOs and the Eastern Europe and Central Asia (EECA) Delegations to the Board of the Global Fund to Fight AIDS, Tuberculosis and Malaria (the Global Fund). The EECA Delegation is dedicated to the causes and concerns of the region, both from a public sector and civil society perspective. The other three Delegations have specific mandates to bring to the Board the issues of civil society and all the communities of persons living with, and affected by, the three diseases in those countries eligible for Global Fund support.

Whilst there are four distinct Delegations, these Global Fund Board representatives have similar practices for their internal functioning and in consulting with civil society and communities as well as established opportunities to engage with them. This document provides information concerning these key practices and opportunities.

It is hoped that communities and civil society organizations (CSO's) in the EECA region will be able to use this document to better plan and coordinate their advocacy efforts and engage with their representatives to the Fund at the most opportune times and in strategic ways.

THE GLOBAL FUND AND THE EECA REGION

The Global Fund is the world's largest financing organization for HIV and AIDS, TB and malaria prevention, treatment, care and support programs. The Fund's purpose is to attract, leverage and invest additional resources to end the epidemics of HIV, tuberculosis and malaria to support attainment of the Sustainable Development Goals (SDG's) established by the United Nations. Since its founding in 2002, the Global Fund's investments in the EECA region have contributed to considerable progress in combating three diseases as well as in developing enabling environments and the strengthening of health and community systems, making the Global Fund the major donor to support the HIV and TB response in the EECA region.

However, in recent years there has been a notable decrease in the availability of funds from international and bilateral donors, including the Global Fund, to support HIV and TB responses in middle income countries (MICs), including those in the EECA region. This is now a key issue in the region as the Global Fund transitions with the expectation that governments will assume a greater financial role in their respective country responses. There is widespread concern about how to ensure the successful transition from the Global Fund's support to reliance on national funding in such countries and sustainability of programs in a post-Global Fund setting, especially those interventions targeted at key populations and delivered by civil society actors. The civil society and EECA Delegations to the Global Fund Board are important allies for key and vulnerable populations in the EECA region. These Delegations are important representation mechanisms in advocating for the interests of key and vulnerable populations in the context of the Global Fund transition.

THE GLOBAL FUND STRUCTURE

The structure of the Global Fund can look complicated at a first glance. However, taking time to understand its different parts can assist in better positioning advocacy efforts and targeting interventions where they will have the greatest impact and influence.

The Global Fund at the International Level – from its offices at the Health Campus in Geneva, Switzerland, the Global Fund operates both administratively (day-to-day management) and strategically with guidance from its Board as well as technical experts who help to shape and drive HIV, TB and Malaria programs across the world.

- **The Global Fund Board** is the foremost governing body of the Global Fund. It exercises all powers required to carry out the purpose of the Global Fund. It is currently composed of 28 seats, of which there are 20 voting seats occupied by the heads of donor and implementer Delegations which represent broad constituencies. The composition of the Board, and of its 4 Delegations in particular, will be reviewed in more detail later in this document.

- The day-to-day operations of the Global Fund are conducted by the Geneva-based Secretariat which is the administrative arm of the Fund. It is led by the Executive Director, [Peter Sands](#), who reports to the Board. The Secretariat, with a staff of close to 700 people, supports and carries out the guidance provided by the Board. More information on the Global Fund Secretariat and its structure is available [here](#).
- **The Office of the Inspector General (OIG)** ensures that Global Fund money and resources are spent appropriately. The Office has the power to conduct audits and investigate country programs as well as the Secretariat itself. Mr. Mouhamadou Diagne currently serves as Inspector General (IG) of the Global Fund and the IG reports to the Global Fund Board. Any civil society and individual community member should feel empowered to report acts of abuse and mismanagement of funds to the OIG. Persons may anonymously report acts of fraud and and individual community member should feel empowered to report acts of abuse and mismanagement of funds to the OIG. Persons may anonymously report acts of fraud and abuse at www.iSpeakoutnow.org. More information on OIG is available [here](#).
- **The Technical Review Panel (TRP)** is an independent group of experts which evaluates country grant submissions and makes recommendations to the Board for funding these programs. **The Technical Evaluation Reference Group (TERG)** is another independent advisory group that works to ensure that the Global Fund business models, as well as its impact, across the world are rigorously evaluated.
- **The Partnership Forum** is the primary consultative activity of the Global Fund. Four forums are held across the developing world leading up to a new strategic period. For these forums, the Global Fund prides itself on engaging a myriad of stakeholders including key populations, communities and civil society, governments and advocates. More information on the Partnership Forum is available [here](#).

The Global Fund at the Country Level – the Global Fund does not maintain country offices and, therefore, has no formal presence in individual countries. Nevertheless, there are other structures which operate at country level and that form part of what is known as “**the Global Fund in-country architecture**”:

- **The Country Coordinating Mechanism (CCM)** is responsible for developing and submitting funding requests to the Global Fund for each eligible country as well as to nominate Principal Recipients (PR) and to coordinate and oversee the implementation of Global Fund grants in the country. A CCM is a democratic structure comprising a diverse range of members including civil society, government, key populations, other funding partners, academia, etc.
- **Implementing Partners**, known as Principal Recipients (PR’s), Sub Recipient (SR’s) and Sub Sub-Recipients (SSR’s), are the implementers of Global Fund grants in a country.
- **Local Fund Agents (LFA’s)** – independent organizations, based in countries where the Global Fund invests, who serve as the eyes and ears of the Global Fund on the ground. Typically, these organizations will help to assess the capacity of nominated PR’s, review the progress of grant implementation and the appropriate use of funds, and advise the Global Fund on activities related to the closing of a grant and any possible risks.

You can learn more about all of these elements of the Global Fund’s structure in the [Aidspan’s Beginner’s Guide to the Global Fund](#).

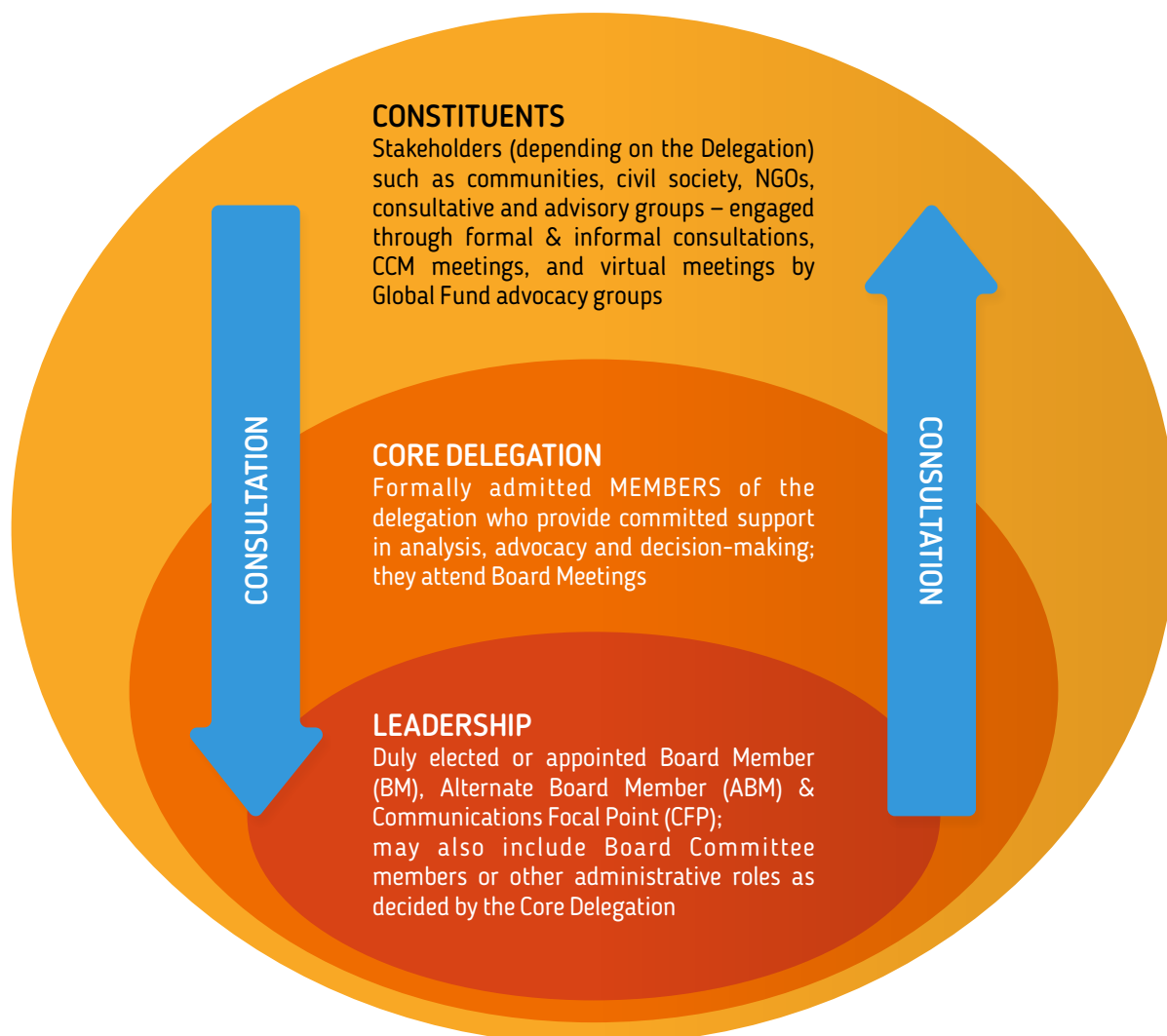
Also, please see [Annex 1](#) for a breakdown of the Global Fund’s structure.

THE GLOBAL FUND BOARD

The Board is the key decision-making arm of the Global Fund body. The Board is responsible for the overall governance of the organization, including the approval of grants. Each of the 20 voting Board Members represents a particular constituency. There are also an additional eight non-voting members including the representatives of UNAIDS, World Bank, WHO, Partners. The Board currently has a mechanism to add additional non-voting members, primarily non-traditional donors (Additional Public Donors Constituency (non-voting)). The Board characterizes the

spirit of the public-private partnership at the Global Fund.

To explain the concept of a Board Constituency and its interconnection with the Delegations to the Global Fund Board, the following diagram is helpful (although different Constituencies may have different approaches to the organization of their work, process for membership appointment, etc.).



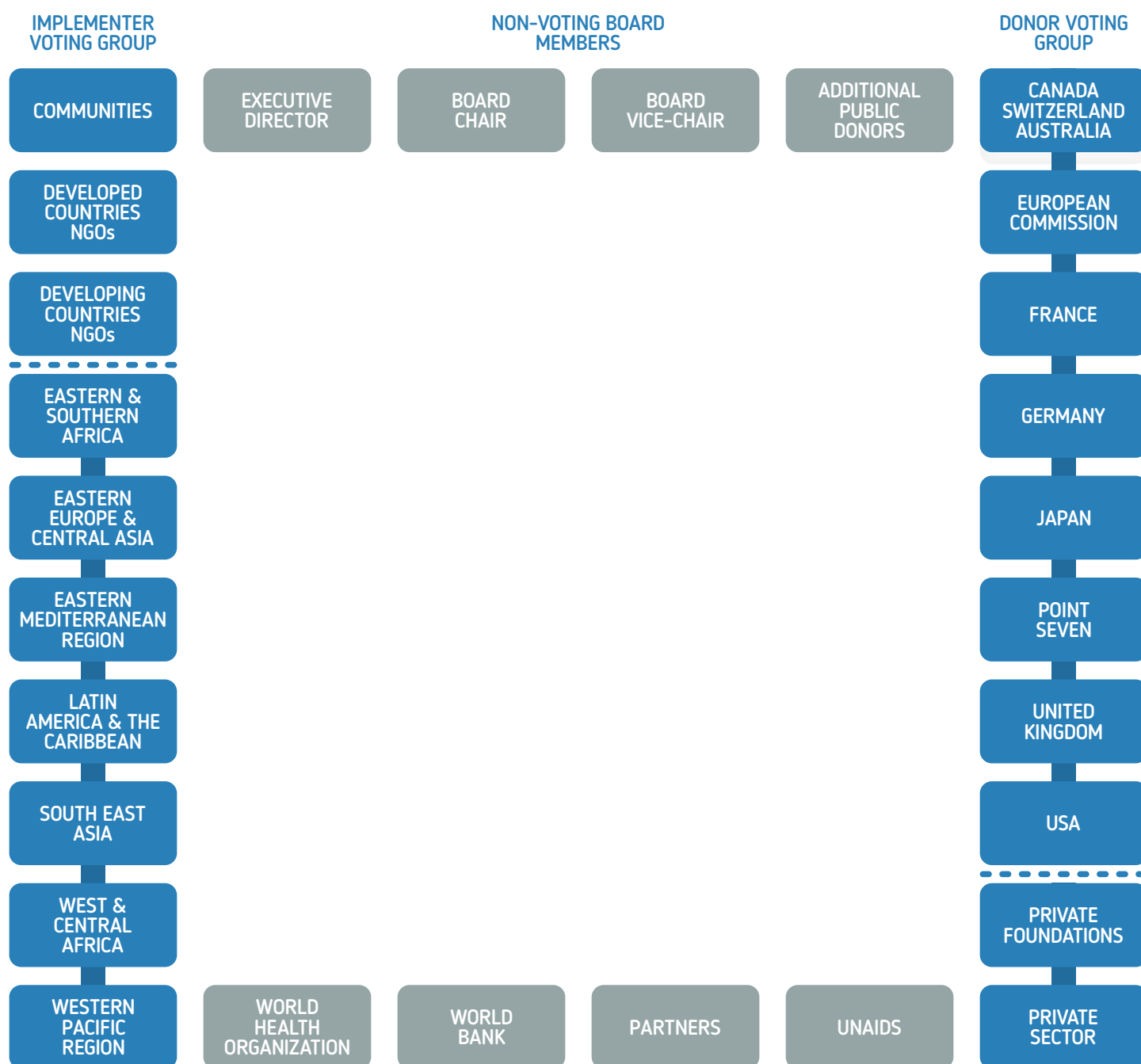
Of the 20 voting Board Members, ten represent donor constituencies and ten represent implementer constituencies. The Board aims to arrive at decisions by consensus. Decisions are made by voting. In order to pass, motions require a two-thirds majority of those present from both (a) the Donor Voting Group comprising the eight donor seats, one private sector representative and one private foundation representative; and, (b) the Implementer Voting Group comprising the seven developing country seats, the two seats representing non-governmental organizations ("NGOs"), and the board representative of communities living with, or affected by, the three diseases.

Decisions are made by voting. In order to pass, motions require a two-thirds majority of those present from both (a) the Donor Voting Group comprising the eight donor seats, one private sector representative and one private foundation representative; and, (b) the Implementer Voting Group comprising the seven developing country seats, the two seats representing non-governmental organizations ("NGOs"), and the board representative of communities living with, or affected by, the three diseases.

Each Donor and Implementer Constituency has a team of people who form a Delegation to the Global Fund Board including the Board Member (BM), the Alternate (ABM) and the Communications Focal Point (CFP). These three positions comprise the Delegation leadership. Each Board member is permitted to attend the Board meetings together with a Delegation of up to 10 members. Each constituency can determine how it selects its leadership and the up-to-seven other members of the Delegation. Most Delegations practice a two-year term for the Board Members and

Alternate Board Members. When reviewing policies and draft decisions, and when developing talking points and interventions, the Delegations are encouraged to consult with – and to bring to the decision-making table – the experiences and opinions of the broader groups they represent.

GRAPHIC OF THE ORGANIZATION OF THE GLOBAL FUND BOARD



The Board is managed by a Board Chair and a Board Vice Chair. The roles are rotated between the Donor Group and the Implementer Group of the Board. They each serve a two-year term. The Chair and Vice Chair do not vote.



In 2017, Ms. **AIDA KURTOVIC**, the Executive Director of Partnerships in Health (Bosnia and Herzegovina), was elected by the full Board to serve a two-year term as its Chair. Ms. Kurtovic is from the Implementer Group of the Board, previously serving in the Constituency of Eastern Europe and Central Asia (EECA). Her term as the Board Chair is coming to an end in early 2019. The new Board Chair will be announced at the upcoming Board Meeting in May 2019.



At the same time, Ambassador **JOHN SIMON** was nominated by the Donor Group and elected by the full Board to serve as its Vice Chair. He is the founder and managing partner of Total Impact Capital, an impact investing firm, and a former United States Ambassador to the African Union. A new Board Vice Chair will also be announced at the upcoming Board Meeting in May 2019.

There are two Board Meetings every year; one meeting in a developing country, customarily held in the second quarter of the year, and one in Geneva, usually held in the fourth quarter of the year.



Board Documents are not made available to the general public before a Board meeting. Documents for discussion may never get shared in the public domain. However, many of the Board papers are posted on the Global Fund's website after the Board meeting takes place. Papers and Policies containing decisions made at the Board Meetings are available [here](#).

BOARD COMMITTEES

There are currently three committees of the Board which are:

- The **Audit and Finance Committee** (AFC) exists to give oversight of the financial management of the Fund's resources and of its internal and external audits as well as investigative functions;
- The **Ethics and Governance Committee** (EGC) exists to promote and ensure that all Global Fund stakeholders adhere to agreed ethical principles and good governance; and,
- The **Strategy Committee** (SC) whose purpose is to provide oversight of the strategic direction of the GF and to ensure that the Global Fund's worldwide impact and results are at their most optimal.

Many decisions are discussed in Committees first, before a vote is taken by the full Board. Each Committee has oversight and advisory authority from the Board but may also take some decisions on behalf of the Board. Understanding the committees, what they do, and who serves on them will assist in more targeted interventions. Most Committee members come from, and represent, the Board Constituency that nominated them. Before each Committee and Board meeting, the Constituencies support their representatives with analytical input into the often-complex Committee / Board papers that they discuss or the decisions they prepare to make in a Committee. Board and Committee papers are not made available to the wider public before a Board meeting takes place. Some Delegations, however, invite representatives from their wider constituency to support the consultative process before these meetings. While committee members are accessible representatives of the Board, they are ideally contacted through the Constituencies which they represent. More information about the Committees of the Board, as well as lists of Committee members, is available [here](#).



The Strategy Committee is, perhaps, most keenly watched as many country-level decisions that have the greatest impact are made and discussed here. Civil society advocates may find that investing their limited resources in engaging around issues of this Committee to be most beneficial.

QUESTIONS AND INQUIRIES

CAREERS AND VACANCIES

✉ careers@theglobalfund.org

COUNTRY COORDINATING MECHANISMS

✉ ccm@theglobalfund.org

FUNDING

✉ accesstofunding@theglobalfund.org

OFFICE OF THE INSPECTOR GENERAL

✉ inspectorgeneral@theglobalfund.org

PHOTOGRAPHY AND VIDEO

✉ photos@theglobalfund.org

PRESS AND MEDIA

✉ press@theglobalfund.org

PRIVATE SECTOR ENGAGEMENT

✉ privatesector@theglobalfund.org

REPORT FRAUD AND ABUSE

✉ ispeakoutnow@theglobalfund.org

SOURCING AND BUSINESS OPPORTUNITIES

✉ solicitation@theglobalfund.org

WEBSITE

✉ website@theglobalfund.org

CIVIL SOCIETY AND EECA CONSTITUENCIES

For the representatives of NGOs and affected communities in Eastern Europe and Central Asia (EECA), it is important to know the Board Constituencies which could be considered their closest allies in advocating for the interests of communities, key and vulnerable populations and civil society in the region. Individually, and collectively, they could be instrumental in ensuring that issues and decisions impacting upon the region remain on the Global Fund radar. Each of these constituencies may have different modes and approaches to their work, consultations and engagement. Understanding these approaches is important, so this Information Note considers each in more detail below. They include:

- 1 THE CONSTITUENCY OF COMMUNITIES LIVING WITH HIV AND AFFECTED BY TUBERCULOSIS & MALARIA**
The Communities Delegation represents one of the largest constituency bases of the Board. They are the voice of the millions of people living with HIV (PLHIV) and affected by TB and malaria. By virtue of this, it is also their responsibility to represent the interests of communities in the EECA region.
- 2 THE DEVELOPED COUNTRY NGO CONSTITUENCY**
This is the voting group for NGOs in the Global North / developed countries. These NGOs and civil society organizations exist to provide financial and advocacy support to CSOs in the Global South / developing countries. The Developed Country NGO Delegation exercises the principle of consulting with the CSOs at country level. With that, the Delegation accepts the responsibility of consulting widely on Global Fund issues and this includes the EECA region.
- 3 THE DEVELOPING COUNTRY NGO CONSTITUENCY (DCNGO)**
This voting group represents the interests of all NGOs in the Global South / developing countries and the people that they serve. The Delegation, therefore, has a duty to respond to, and represent the views of, CSOs in the EECA. The DCNGO, as they call themselves, also has one of the largest constituency bases. Historically, the Delegation has had a noted presence in the EECA region with a number of DCNGO Board, and Alternate Board, members being resident and active civil society leaders in the region.
- 4 EASTERN EUROPE AND CENTRAL ASIA CONSTITUENCY (EECA)**
The EECA delegation primarily represents the interests of its region. Based on its guidelines, the EECA Constituency is an open group of EECA countries which expressed their wish to be included in the Constituency. The EECA Constituency has a unique model of having official members / representatives from governments as well as of civil society persons in the region – as put forward, or nominated, by the countries of the region through the respective CCM or appropriate government office.

THE CONSTITUENCY OF COMMUNITIES LIVING WITH HIV AND AFFECTED BY TUBERCULOSIS AND MALARIA

The work of the Communities Delegation is to bring the voice, concerns and issues of people living with HIV and AIDS and affected by tuberculosis and malaria to the discussions of the Global Fund Board and through its Committees.

The leadership comprises of the **Board Member (BM)**, **Alternate Board Member (ABM)** and a **Communications Focal Point (CFP)** with the CFP coordinating the work of the entire Delegation. Within their guidelines, this leadership officially represents the Delegation on the Global Fund Board. The leadership is selected for terms of two-years. Only current members may apply and the selection process is facilitated by a working group and agreed to by consensus of the membership. Internal decisions are made by consensus or simple voting majority.

The Delegation's CFP is an employee and is selected through an international recruitment process. The post is periodically reviewed by the Delegation.

The Communities constituency maintains an **Administrative Working Group (AWG)** inclusive of the Delegation leadership. The AWG Members are recruited from current membership and provides support to the leadership in managing administrative tasks and responsibilities with a focus only on internal processes and procedures.

MEMBERSHIP IN THE COMMUNITIES DELEGATION

Persons may engage in the Delegation through applying for membership. The Communities Delegation conducts one call for membership each year, undertaken on a need's basis and is guided by their principle of representation across geographic regions, gender, key affected groups, disease knowledge and related skills. There is no set calendar period for this call for membership. Persons may follow the Communities website and Facebook pages for the latest information. Members of the Delegation are there in their individual capacity and, as such, do not represent organizational interests but rather the communities that they represent.

Membership in this Delegation begins with a two-year term. All members are evaluated on an annual basis and at the end of their first two-year term. Pending a successful evaluation, membership may be renewed for additional terms. According to the [Membership Terms of References \(ToR\)](#), membership criteria includes the following:

- A person: (a) living with HIV; and/or, (b) living with, or has had, Tuberculosis; and/or, (c) living in, or working with, communities affected by Malaria;
- Demonstrated expertise and understanding of the scope of work of the Global Fund and the opportunities it presents, particularly relating to issues of people living with HIV and/or affected by tuberculosis and/or malaria in implementing countries of the Global Fund;
- Ability to work well in written and spoken English (additional languages are valued);
- Demonstrated linkages with community networks (at local, national and/or regional levels); and,
- Capacity to communicate and network effectively and broadly.

“ In order to be able to better advocate for the interests of the communities in the region, we need to draw on your opinion when developing the position of the Delegation on any strategic or political issue. Let's work together to make sure that the voice and the opinion of the communities from the EECA region are always heard in the Delegation. ”

ALEXANDRA VOLGINA, member of the Delegation

CONSULTAND INTERACT WITH THE COMMUNITIES DELEGATION



DELEGATION MEMBERS FROM THE EECA REGION

ALEXANDR CURASOV MOLDOVA BERTAM GROUP COMPANY Head of International Development and Marketing ✉ curasov@gmail.com	ALEXANDRA VOLGINA GNP+ Program Manager ✉ avolgina@gnpplus.net	ANTON BASENKO UKRAINE ALLIANCE FOR PUBLIC HEALTH (APH) Senior Program Officer ✉ basenko@aph.org.ua
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DEVELOPED COUNTRY NGO CONSTITUENCY

Members of the Developed Country NGO Constituency come from NGOs with headquarters based in the Global North or developed world. These NGOs may also have service organization or branches in developing countries. Individuals apply to serve in this constituency with support from their organization as the members are expected to give significant amounts of time to Global Fund efforts. The leadership team in this Board voting group consists of the Board Member and Alternate as well as the Communications Focal Point.

The Board Member and Alternate Board member are selected through an international recruitment process. Members are also eligible to apply. A selection panel, pre-determined by the Constituency, reviews the applicants and then recommends that the Delegation accepts the most suitable as Board Member and Alternate Board Member. Both delegates serve two-year terms. The Developed Country NGO Constituency aims to arrive at decisions by consensus but do, however, empower their Board and Alternate Board Members to take decisive leadership decisions where needed.

MEMBERSHIP IN THE DEVELOPED COUNTRY NGO DELEGATION

Its members are well positioned in donor capitals and have strong working relationships with their home governments. The delegation occupies a unique position that allows them to act as a bridge between donors and implementers – having a keen sense of donor issues while engaging and amplifying the voices of implementers on-the-ground.

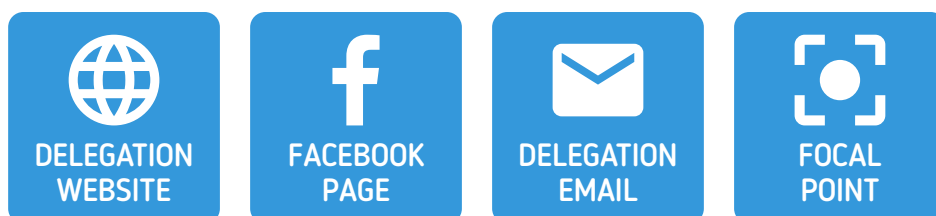
Civil Society and Community members in the EECA region may encourage their partner organizations and key allies in developed countries to apply for membership in this Delegation. A call for membership customarily goes out in the

fourth quarter of the year. Membership of the Delegation is tied to individuals, not organizations. As such, members do not represent the view or positions of their home organization and vice versa.

The [membership ToR](#) also requires that delegates, "consult with and report to a broader community of NGOs and CBOs and communities living with or affected by HIV/AIDS, malaria and tuberculosis before and after Board meetings". In this regard, the Developed Country NGO Delegation strives to initiate and invite the input of CSOs and communities from the EECA region through all available channels. Members in this constituency also organize their support in key working groups which coincide with the Committees of the Board.

Recently, the Delegation established an **Advisory Group (AG)**. The AG is a loosely formed committee of 10–12 academics, researchers, implementers, consultants, NGO employees, civil society members, or any other individual with specialist knowledge of the global HIV, TB and malaria epidemics. These members voluntarily serve in their individual capacity to support the delegation with input and analysis on policy and programming issues facing the Global Fund. The AG has no decision-making authority but its members provide input and expert knowledge to the Delegation as well as acting as a sounding board for the Delegation and its leadership. AG members serve for a term of two years and their meetings are conducted via online platforms.

CONSULT AND INTERACT WITH THE DEVELOPED COUNTRY NGO DELEGATION



DELEGATION MEMBERS FROM THE EECA REGION



DEVELOPING COUNTRY NGO CONSTITUENCY

The Developing Country NGO Delegation (DCNGO) represents and responds to the needs and interests of its broad base of constituents in the global south. The mission of the Delegation is to strengthen the engagement of civil society actors and organizations in developing countries to contribute towards achieving a world in which AIDS, TB and Malaria are no longer global, public health and human rights threats.

The Constituency represents individuals and organizations from almost 140 countries from diverse economic conditions and burden of diseases and varying degrees of respect for human rights. These three issues can be seen in

the thread of all the work of the Delegation. Over the 2019 year, the Delegation has prioritized the follow issues for their intervention and advocacy: I) Eligibility II) Board Culture and Governance III) Human Rights and Gender and the IV) Evolution of CCMs.

The Delegation leadership consists of a Board Member (BM), an Alternate Board Member (ABM), a Treasurer, committee members who are delegation members and a non-voting Communications Focal Point (CFP). Decisions are ideally made by consensus or by simple majority vote. The leadership (except for the CFP who is hired staff) is selected through a nomination and voting process, every two years.

MEMBERSHIP IN THE DCNGO DELEGATION

Delegation members are selected to represent the diversity of the response, at best. Geographical diversity, gender, and knowledge of the diseases are key considerations. Members are also expected to regularly reach out to their disease or issue-specific networks to seek input on decisions and share outcomes of Board meetings.

When funding is available the Leadership Team is encouraged to support its delegates to represent the Delegation at relevant regional and global meetings and consultations. Participating in these meetings gives the Delegation an opportunity to seek feedback from the constituents it represents regarding Global Fund Board policy discussions. A membership recruitment drive is conducted at least once every two years based on need. Notifications and applications are provided over the Delegation's online channels.

Like the Developed Country NGO, Membership on the delegation is tied to individuals, not organizations. Members do not represent the view or positions of their home organization and vice versa. Persons may visit here to learn more about [membership requirements and responsibilities](#) to prepare in advance of submitting an application.

“Members of the Developing Country NGO Delegation are always open for communication with NGO representatives including those from EECA region. Please become more actively engaged into the work of our Delegation and help us to advocate for your interests at the Global Fund Board and its committees.”

HRISTIJAN JANKULOSKI, member of the Developing Country NGO Delegation

CONSULT AND INTERACT WITH THE DEVELOPING COUNTRY NGO DELEGATION



DELEGATION
WEBSITE



FACEBOOK
PAGE



DELEGATION
EMAIL



FOCAL
POINT



INSTAGRAM



TWITTER

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ALLAN MALECHE

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ALTERNATE BOARD MEMBER



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COMMUNICATIONS
FOCAL POINT



LESLEY ODENDAL

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**EECA based Alternate Board
Member from Kosovo.*

OTHER DELEGATION MEMBERS FROM THE EECA REGION

Dr. HRISTIYAN JANKULOSKI

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SKOPJE CCM CHAIR MACEDONIA
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UKRAINE

ALLIANCE FOR PUBLIC HEALTH (APH)
Executive Director

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All three civil society Delegations also engage their constituents through consultative calls before and after Board meetings. Due to policies around the distribution of documents-under-discussion, they provide high level topics for input. Communities and NGOs should pay attention to listservs such as the [Global Fund Advocacy Network](#) to receive notifications about these meetings.

EASTERN EUROPE AND CENTRAL ASIA CONSTITUENCY

The EECA Constituency represents 22 countries of the region. Currently, however, not all of these countries are being (fully or partly) represented in the Delegation. As such, this presents an advocacy opportunity for civil society and communities to ensure that their voices and interests are being voiced equitably across the region. The absence of representatives from some countries may pose a risk to the efficient voicing of the concerns of all stakeholders, including CSOs.

The EECA Delegation, such as the civil society and communities Delegations, sit within the Implementer Group of the Global Fund Board. While the EECA is one of 7 government constituencies on the Implementer side, the EECA has established a good practice of engaging with, and having civil society representatives serve as, official country representatives alongside government counterparts. The EECA Constituency has a history of strong engagement within the Global Fund Board. Currently, Aida Kurtovic, former EECA Member, is the Chair of the Board of the Global Fund; EECA member Violeta Teutu is currently a member of the Global Fund Strategy Committee and, during 2015–2017, the current Alternate Board Member from the EECA, Natalya Nizova, served as Vice-Chair of the Implementer Group.

Through the current strategic period of the Global Fund (2017–2022), the EECA Constituency has the following priorities:

- Strengthen and expand the potential of the EECA as a government constituency through the active involvement of all 22 countries in Government and CCM cooperation (with a particular emphasis on the countries of Central Asia);
- Based on the analysis of experience gained, the formulation of an EECA position to ensure effective transition to sustainable programs based on the commitments of the respective governments of the EECA;
- Maintain the role of the CCM's in countries of the EECA region; and,
- Identify appropriate positions for HIV and TB services in health care reform.

MEMBERSHIP IN THE EECA DELEGATION

As outlined above, the EECA Constituency consists of an open group of countries which have expressed their interest to be included in this Global Fund group. Regardless of Global Fund grant eligibility, the Constituency holds to the

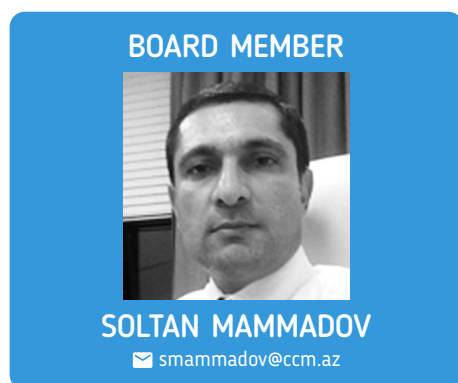
principle that different perspectives within the response to the three diseases are valid and contribute to decision-making.

In its membership appointment model, each country in the EECA Delegation may have two representatives, one from the government sector and one from civil society. They both serve an initial term of two years which is renewable. The two representatives from the government sector and from civil society/communities are encouraged to facilitate different perspectives in decision-making and discussions. During discussions and voting, one country has only one vote and the position of the country is voiced through the representative of the government sector. Membership in the EECA Delegation is by authorized nomination from the Ministry of Health or Foreign Affairs to the CCM of the respective country. Members must agree to comply with the "*Constituency Operating Procedures and Policies*", as well as other formal arrangements of the Constituency. The countries themselves can determine who they send and if they send a government and/or a civil society representative. The representative him or herself is not dictated by the Constituency. The current Board Member and Alternate Board Member are each serving two-year terms which will expire in 2020.

Key areas of the *Operating Procedures and Policies* include, but are not limited to: membership; selection of Board and Alternate Board Members; developing constituency positions; the Delegation to Board Meetings; and communications. Currently, the constituency operates primarily in English, though members speak a variety of languages. Decisions within the Constituency are ideally made by consensus. Standard voting processes, prescribed in the *Operating Procedures and Policies* handbook, are used for decision-making if consensus cannot be reached. Each country holds one vote in decision-making. Other communication and information sharing are handled through the Constituency Google group and this is handled by the Technical Support Office (TSO) in Sarajevo. Constituency Consultative Working Groups are established around various topics and issues under discussion at the Board level.

Individuals may engage with the Delegation through its communications channels. Members are mandated to share Constituency discussions with their respective CCM. The group also encourages discussions within the respective CCM which are then passed to the Constituency. As funding allows, the EECA Constituency will host consultative meetings to gain a deeper perspective on key issues from a wide base of regional stakeholders.

CONSULT AND INTERACT WITH THE COMMUNITIES DELEGATION



LIST OF EECA DELEGATION MEMBERS

* In some instances, a government or a civil society representative has not yet been appointed from that country

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CONCLUSIONS

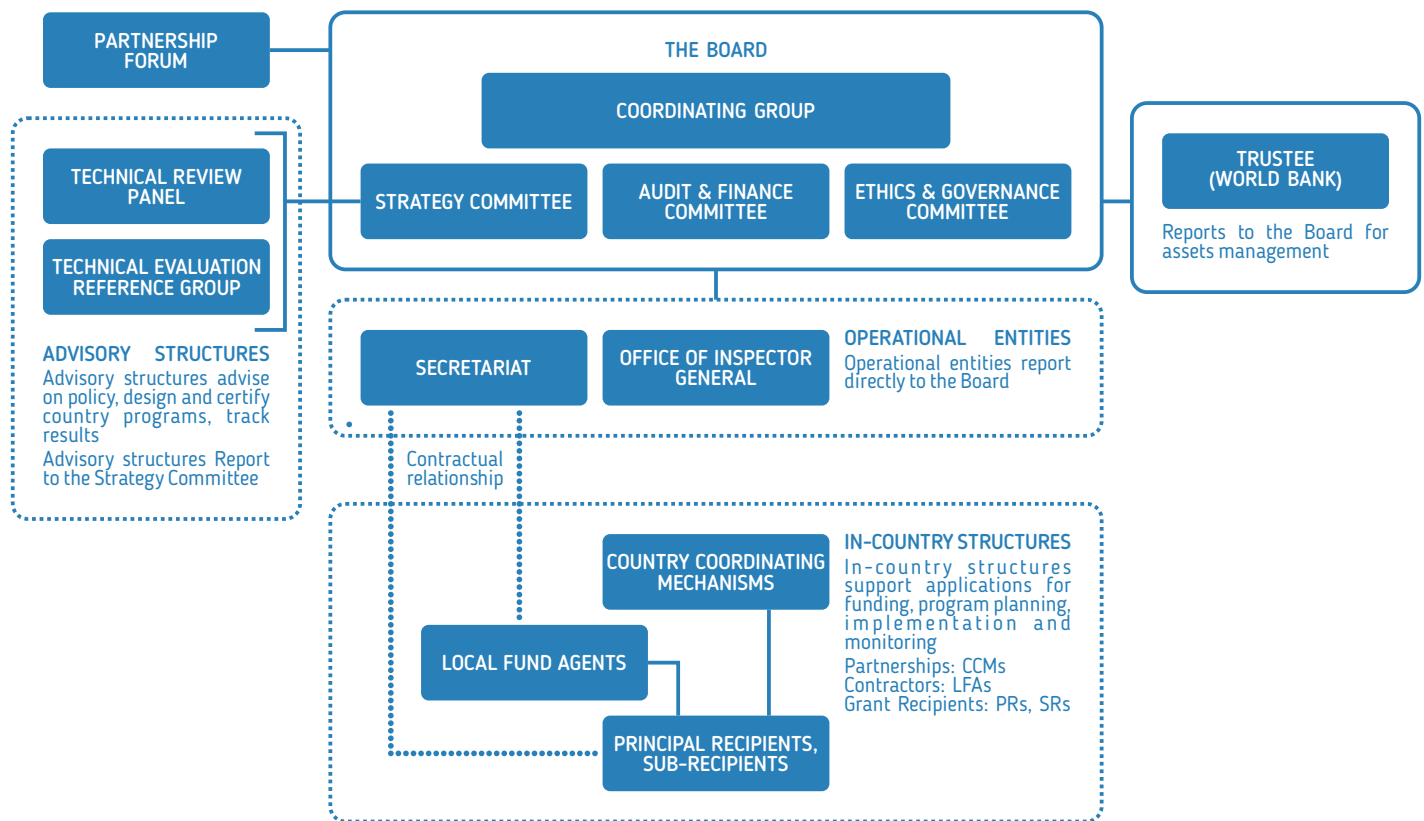
Membership in one of the Delegations to the Global Fund Board is a good opportunity to positively influence the decisions that are important for the EECA region and for key and vulnerable populations in it. Unfortunately, at present, NGOs and communities from the EECA region are underrepresented in the four Delegations being considered within this Information Note. We hope that this Note will encourage more civil society representatives from the EECA region to apply for membership in these Delegations and for others to become more involved in communicating with the Acting Members of the Delegations. Our engagement in these structures will help to ensure that the interests and voices of civil society in the EECA region are heard by the Global Fund Board for their consideration.

As constituents and key stakeholders in the response, it is important to know which Delegation(s) is able to provide the best support at the most appropriate time. Consultation is a two-way activity. Always be aware of the channels for doing so and encourage the Constituencies to maximize opportunities for civil society to give constructive input on their experiences and knowledge, both informally and officially.

When applying for membership in one of these Delegations, one should also remember that being a member of a Delegation involves a serious commitment of time which should never be entered into lightly. Membership in Delegations often requires up to 25% of your professional time and is voluntary. Members of Delegations are often expected to facilitate consultations with the constituencies they represent and should be accessible to hear concerns and to provide, and receive, relevant data in support of the decision-making processes. Please also keep in mind that in order to become a functional member of the Delegation, you should have a very good knowledge of written and spoken English to be able to work with a large number of documents and to actively participate in all communication which can be intense, especially in the weeks ahead of – and during – Board Meetings and Committee Meetings.

While the Global Fund prepares to transition from many countries of the EECA region, the financing institution remains a core component of the HIV and TB responses in the region. As key stakeholders and co-partners in the fight, supporting and influencing decision-making at the Board level will remain crucially important.

ANNEX 1: BOARD AND SUPPORTIVE STRUCTURES OF THE GLOBAL FUND

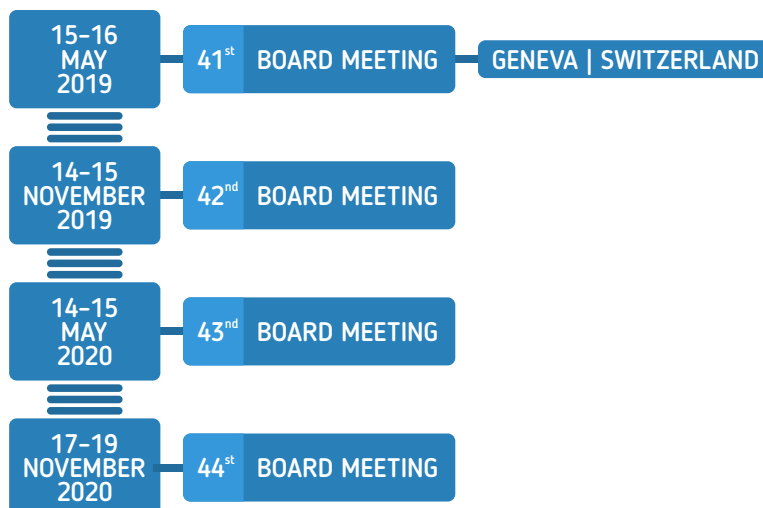


Courtesy of The Global Fund

ANNEX 2: KEY MOMENTS IN THE GLOBAL FUND CALENDAR

Plan your advocacy efforts and interventions in alignment with these opportune times of influence:

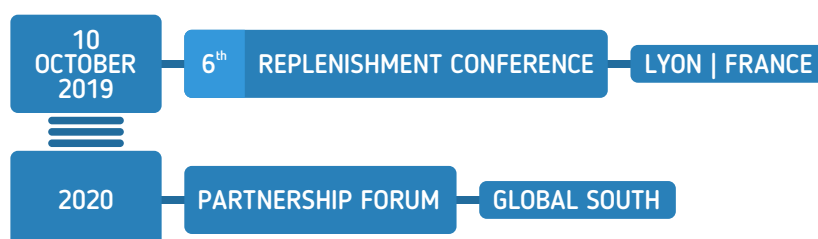
BOARD MEETINGS



COMMITTEE MEETINGS IN GENEVA



6TH REPLENISHMENT AND STRATEGY DEVELOPMENT MEETINGS



* All locations are to be confirmed, except where identified.